NORTHWEST FIRE DISTRICT
FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
FOR FISCAL YEARS ENDING

JUNE 30, 2026 – JUNE 30, 2030

Northwest Fire District
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CAPITAL IMPROVEMENT PROGRAM (CIP) OVERVIEW

Capital Project Planning

The Northwest Fire District utilizes a formal practice to perform an annual review of the multi-year Capital Improvement Program (CIP). As a primary management decision-making tool for the District, the CIP formally depicts those capital projects, whether new or replacement, that have been determined as a high priority. High priority capital projects are those that have been assessed to be vital in maintaining the District's infrastructure as well as continuing the delivery of quality fire-rescue services to the community, and as required to meet strategic plan goals.

The District views capital expenditures at a two-tier level. That is, certain nominal capital asset expenditures will be budgeted in the normal departmental operating budget process while other types of significant capital project expenditures are to be included in the multi-year CIP.

Through its adopted financial policies, the District has defined a capital project as one expected to have an estimated useful life greater than ten years and an estimated cost of $50,000 or more. Capital projects include the purchase of land, construction/ purchase/or major renovation of buildings, and purchase of fire-rescue equipment and vehicles. Capital projects typically have one or more of the following characteristics: (1) expenditures which take place over one or more years, requiring continuing funding sources beyond a single fiscal year; (2) various funding resources including debt; (3) systematic acquisition over an extended period, and (4) scheduled replacement of physical assets.

In conjunction with performing an annual assessment of the District's capital improvement needs, a schedule is updated annually for the replacement of its non-infrastructure capital assets. Asset replacement is primarily predicated on asset condition and useful life cycle. The useful life cycle used for asset depreciation is as follows: Buildings and Improvements -5 to 50 years; Vehicles and Equipment - 5 to 20 years; and Hydrants - 5 years. Within the funding resources available each fiscal year, the District will replace these assets as necessary.

CAPITAL IMPROVEMENT PROGRAM (CIP) OVERVIEW

Although District capital projects are scheduled for a five-year plan, only those projects during the first year of the plan are adopted as part of the District's annual budget. The remaining years within the District's CIP serve as a guide for future planning and are subject to annual review and modification in subsequent years.

Capital Financing Plan

The District utilizes a combination of funding sources for financing its capital program. Primary to the District's capital plan is the establishment and maintenance of a Capital Projects Reserve Fund for the specific purpose of accumulating funds for future capital expenditures and thus maximizing the pay-as-you-go method of financing. Additional funding sources that can be utilized include outside revenues, tax-levy revenues, grants, capital project fund balances, lease purchase or other debt instruments, and general obligation bonds. A bond authorization requires voter approval and requires substantial planning. In conjunction with the District's annual CIP review and update, extensive analysis of funding resources is performed to ensure capital project expenditure requirements are adequately funded over the five-year plan. Given the unpredictable nature of projecting CIP project costs, project contingency costs, where appropriate, are included in determining total funding sources required for project completion.

Impact on the Operating Budget

Although the District prepares a separate Capital Budget from the Operating Budget, the two budgets are linked. The completion of certain capital projects is the beginning of recurring costs for the operating budget. These recurring costs can include staffing, operating, and maintenance costs associated with new facilities. Debt service payments are not included because they typically are repaid utilizing a separate levy from those which fund operations. Each individual capital project is evaluated for the impact of recurring costs on the operating budget and the calculated cost impact is included in the five-year plan.

CAPITAL IMPROVEMENT PROGRAM (CIP) PROCESS

CIP Process

Typically, in December, the District CIP process begins with Business Services sending out a request for potential CIP projects with an associated deadline. Once the deadline has passed and all potential projects have been submitted, the Executive Staff evaluate and prioritize the projects. Projects are prioritized based upon the following criteria:

- Addresses Safety Mandates
- Addresses Legal Mandates
- Aligned with the Strategic Plan
- Long-term Value
- Short-term Value
- Enhance Service
- Employee Conditions
- Maintains Current Service Level
- Creates Future Budget Savings

After prioritizing projects, the schedule and supporting documentation are forwarded to the CIP Executive Evaluation Committee for final review and prioritization. Careful analysis is made of how capital project expenditures are calculated, available funding/resource capacity, potential cost impacts on the operating budget, and financing sources to be utilized.

At this point in the process, a recommended CIP five-year plan is publicly presented to the District's Governing Board for an initial review and consideration session. The primary purpose of this session is to have the District's Governing Board examine CIP project priorities, expenditure outlays, funding sources, and operating budget impacts. Further meetings may be scheduled by the District's Governing Board to further discuss recommended projects and make revisions/additions based on Board priorities and public concerns. The process culminates when the Board formally adopts the Capital Improvements Program. As previously addressed, those CIP projects included in the first year of the plan are adopted as part of the District's overall annual budget.

Capital Fund 400

SOURCES	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Master Plan	TOTAL
Beginning Fund Balance	$ 12,300,000	$ 4,996,938	$ 6,431,502	$ 8,282,081	$ 11,108,497	$ 14,252,508	
Communications Contract Revenue	$ 132,010	$ 135,310	$ 138,693	$ 142,160	$ 145,714	$ 149,357	$ 843,245
Debt Proceeds	$ -	$ -	$ -	$ 15,350,000	$ 24,700,000	$ 5,600,000	$ 45,650,000
Transfers In	$ 4,198,347	$ 4,408,264	$ 4,628,678	$ 4,860,111	$ 5,103,117	$ 5,358,273	$ 28,556,790
Total Revenue	$ 4,330,357	$ 4,543,574	$ 4,767,371	$ 20,352,272	$ 29,948,831	$ 11,107,630	$ 75,050,035
Total Sources	**$ 16,630,357**	**$ 9,540,512**	**$ 11,198,872**	**$ 28,634,353**	**$ 41,057,328**	**$ 25,360,138**	

USES	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	Master Plan	TOTAL
Engines (2) - FY23-24 (carryover)	$ 1,774,007	$ -	$ -	$ -	$ -	$ -	$ 1,774,007
Aerial Platform Apparatus - FY23-24 (carryover)	$ 1,880,961	$ -	$ -	$ -	$ -	$ -	$ 1,880,961
Aerial Platform Equipment Load - FY24-25 (carryover)	$ 270,155	$ -	$ -	$ -	$ -	$ -	$ 270,155
Aerial Platform Apparatus - FY24-25 (carryover)	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ 2,000,000
Code 3 Vehicles (5)	$ 499,000	$ -	$ -	$ -	$ -	$ -	$ 499,000
Ambulances (2)	$ 650,000	$ -	$ -	$ -	$ -	$ -	$ 650,000
Ambulance Equipment Load (2)	$ 163,835	$ -	$ -	$ -	$ -	$ -	$ 163,835
Stryker Gurney Replacement Plan	$ 82,583	$ -	$ 42,000	$ -	$ 42,000	$ -	$ 166,583
Station 332 Hot Water & Bay Heat Improvement	$ 178,500	$ -	$ -	$ -	$ -	$ -	$ 178,500
Design/Engineering for Future Station Builds	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000
Network Infrastructure Replacement	$ 72,500	$ 125,000	$ 155,400	$ -	$ -	$ -	$ 352,900
Expansion of Fleet Building to Combine Essential Services	$ -	$ -	$ -	$ 1,700,000	$ 1,700,000	$ -	$ 3,400,000
Station 340 Construction	$ -	$ -	$ -	$ -	$ 8,400,000	$ 5,600,000	$ 14,000,000
Aerial Platform & Engine Apparatus for Station 340	$ -	$ -	$ -	$ 3,400,000	$ -	$ -	$ 3,400,000
Station 331 Demolition & Rebuild	$ -	$ -	$ -	$ 8,400,000	$ 5,600,000	$ -	$ 14,000,000
Station 342 Land Purchase & Construction	$ -	$ -	$ -	$ 750,000	$ 9,000,000	$ -	$ 9,750,000
Engine Station 342	$ -	$ -	$ -	$ 1,100,000	$ -	$ -	$ 1,100,000
Vehicle/Apparatus Replacement Program (Transfer to 450)	$ 1,784,617	$ 1,873,847	$ 1,609,227	$ 1,689,689	$ 1,576,653	$ 1,119,701	$ 9,653,734
Cardiac Monitor Replacement (Transfer to 450)	$ 336,167	$ 336,167	$ 336,167	$ 336,167	$ 336,167	$ -	$ 1,680,835
SCBA Cylinder Replacement (Transfer to 450)	$ 623,996	$ 623,996	$ 623,997	$ -	$ -	$ -	$ 1,871,989
Future Station Build Needs Non-Bond (Transfer to 450)	$ 667,098	$ -	$ -	$ -	$ -	$ -	$ 667,098
Pavement Replacement Program (Transfer to 450)	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 900,000
Total Uses	**$ 11,633,419**	**$ 3,109,010**	**$ 2,916,791**	**$ 17,525,856**	**$ 26,804,820**	**$ 6,869,701**	**$ 68,859,597**
Ending Fund Balance	$ 4,996,938	$ 6,431,502	$ 8,282,081	$ 11,108,497	$ 14,252,508	$ 18,490,437	

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Rosenbauer FX Engines (2) FY23-24 Carryover

Project Start Date	October	26	2023	New	
Project End Date	August	25	2025	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

The purchase of two engines for a total cost of $1,774,007, (2 engines @ $816,762 each = $1,633,524, and sales tax @ 8.6% or $140,483), was approved by the Governing Board on October 24, 2023. During the June 25, 2024, Board meeting, the Governing Board approved an amendment to move the contracted delivery date from January 1, 2025, to August 25, 2025.

DESIRED OUTCOMES:

Compliance with Strategic Planning. With the addition of these two engines, two frontline engines will be placed into reserve status. Reserve units provide additional capacity to respond to the needs of the community and will provide additional training opportunities. Newer frontline engines will provide increased reliability and reduced maintenance costs.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The District has issued PO 24-17033.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles	1,774,007					1,774,007
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	1,774,007	-	-	-	-	1,774,007

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	1,774,007					1,774,007
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	1,774,007	-	-	-	-	1,774,007

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Aerial Platform Apparatus FY23-24 Carryover

Project Start Date	October	26	2023	New	YES
Project End Date	July	31	2025	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

The purchase of an Aerial Platform Apparatus for a total cost of $1,880,961 , (apparatus $1,732,008 plus 8.6% sales tax totalling $148,953), was approved by the Governing Board on October 24, 2023. The delivery is anticipated July 31, 2025.

DESIRED OUTCOMES:

Compliance with Strategic Planning. With the addition of this Aerial Platform, a 1999 Aerial Platform (shop #992) can be placed into reserve status. A reserve apparatus will provide additional capacity to respond to the needs of the community and will provide additional training opportunities. The current Aerial Platform will be twenty-six years old by the time this replacement is received. A newer apparatus will provide increased reliability and reduced maintenance costs.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The District has issued PO 24-17033

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles	1,880,961					1,880,961
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	1,880,961	-	-	-	-	1,880,961

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	1,880,961					1,880,961
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	1,880,961	-	-	-	-	1,880,961

Project Name:	Aerial Platform Equipment Load FY24-25 Carryover

Project Start Date	July	1	2024	New	YES
Project End Date	July	31	2025	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

The Rosenbauer aerial platform approved during the October 24th, 2023, board meeting will be placed into service as an additional aerial and will require a full complement of equipment. The aerial platform will have a build time of 18-22 months once preconstruction is completed; anticipated delivery date is July 31, 2025. Essential Services estimates a total cost of $270,155 to obtain the full complement of equipment necessary to place the additional aerial platform into service. Capital equipment includes (1) TIC Camera - $8,015, (4) SCBA Packs - $40,540, (1) Mobile Radio - $11,000, (4) Portable Radios - $35,600, and (1) Zoll Cardiac Monitor - $45,000, all other required supplies - $140,000, with an inflationary adjustment of $10,000. Estimate includes sales tax and shipping.

DESIRED OUTCOMES:

The District will place an additional fully equipped aerial platform into service in late 2025 or early 2026.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

It is anticipated that an additional aerial platform will be recommended after the ISO site visit. Without this equipment, the apparatus cannot be placed into service.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Equipment & Furniture	270,155					270,155
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	270,155	-	-	-	-	270,155

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	270,155					270,155
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	270,155	-	-	-	-	270,155

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Aerial Platform Apparatus FY24-25 Carryover

Project Start Date	July	23	2024	New	
Project End Date	July	31	2025	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

The purchase of an Aerial Platform Apparatus for a not to exceed amount of $2,000,000 was approved by the Governing Board on July 23, 2023. The vendor agreed to offer the same pricing, $1,880,960.69 as the aerial platform ordered in 2023. The remaining budget, $119,039, will be available for any change orders necessary to satisfy new safety requirements or equipment features. Change orders must be approved by the Governing Board. The anticipated delivery date is July 31, 2025.

DESIRED OUTCOMES:

Scheduled replacement of the District's vehicles and apparatus will ensure the District maintains an up-to-date fleet to achieve our mission. Additionally, the District would incur lower maintenance costs and out of service hours for critical response vehicles.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The District has issued PO 25-17743.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles	2,000,000					2,000,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	2,000,000	-	-	-	-	2,000,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	2,000,000					2,000,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	2,000,000	-	-	-	-	2,000,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Code 3 Vehicles (5)

Project Start Date	July	1	2025	New	
Project End Date	June	31	2026	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

This request is provided as an addition to the Vehicle Replacement Plan. As of November 2024, Enterprise will no longer continue their leasing program for Code 3 upfit vehicles. Due to this change, funding is requested to replace both end of lease Ford F-150 (2018) BC Code 3 trucks with two Ford F-250 trucks. Fleet Services is also requesting to purchase three Code 3 Chevrolet Tahoe's to enable the District to redistribute the contract leased Ford Explorers (2021, 2022, and 2023) to replace end of service vehicles. The estimate for the Ford F-250 is $107,855 (includes tax, license, title, delivery, dealer fees, and $26,000 in upfit costs). The estimate for the Chevrolet Tahoe is $94,430 (includes tax, license, title, delivery, dealer fees, and $26,000 in upfit costs). The total estimate for five Code 3 vehicles is $499,000.

DESIRED OUTCOMES:

The desired outcome of the project is the replacement of BC331 and BC332's Ford F-150 trucks (Shop Numbers 1806 and 1808) with Ford F250 trucks, and the purchase of three Chevrolet Tahoe's to redistribute Ford Explorers (Shops 2103, 2201, and 2308) within the District enabling the surplus of older vehicles.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Vehicles will remain in service longer than the anticipated/planned timeframe.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles	499,000					499,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	499,000	-	-	-	-	499,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	499,000					499,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	499,000	-	-	-	-	499,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Ambulances (2)

Project Start Date	August	1	2025	New	
Project End Date	December	30	2026	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:
Per the Vehicle Replacement Plan, the District will order two replacement ambulances this fiscal year. Due to current build times, these ambulances will not arrive until at least December of 2026. The new ambulances will replace a 2015 ambulance, shop #1502 (reserve), and 2016 ambulance shop #1614 (front line). This will allow the District to move newer ambulances into reserve status, and surplus end of recommended life ambulances. The District purchased an ambulance last year for a total vehicle cost of $310,459. To ensure sufficient funds are available, an inflation adjustment of $29,082 was added to the total cost. The total estimated cost for two ambulances is $650,000. The equipment required by the manufacturer to complete both ambulances totals $163,835; it is included as a separate CIP project.

DESIRED OUTCOMES:
To ensure the ability to provide peak activity transport for the community we serve.

STRATEGIC PLAN GOALS:
Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:
The vehicle replacement plan will fall behind schedule, burdening future years with increased funding requests.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles	650,000					650,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	650,000	-	-	-	-	650,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	650,000					650,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	650,000	-	-	-	-	650,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	**Ambulance Build Equipment (2)**

Project Start Date	**December**	**1**	**2025**	**New**	
Project End Date	**June**	**30**	**2026**	**Replacement**	**YES**

PROJECT DESCRIPTION & OPERATING IMPACT:

Per the Vehicle Replacement Plan, the District will order two replacement ambulances this fiscal year. The manufacturer requires the District to provide the following equipment during the build process: (2)- Motorola APX8500 radios, (2)- Havis MDT mounts and docks, (2)- Stryker power load systems, and (2)- Sierra wireless modems and antennas, totaling $156,033. These estimates are based on the January 2025 equipment purchased. To ensure sufficient funding will be available a 5% adjustment for inflation has been included which increases the cost by $7,802, for a total project cost of $163,835. The ProCare Maintenance contracts $7,535 each for a total of $15,070, will be budgeted in the Fleets operating budget.

DESIRED OUTCOMES:

To purchase the necessary equipment required for the manufacturer to build two new vehicles. The District will replace a 2010 and a 2015 ambulance with two new ambulances.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The manufacturer will be unable to complete the project without the required equipment.

PROJECT EXPENDITURES:	**FY25-26**	**FY26-27**	**FY27-28**	**FY28-29**	**FY29-30**	**TOTAL**
Vehicles	**163,835**					**163,835**
Maintenance Contract	**15,070**					**15,070**
						-
						-
						-
TOTAL PROJECT EXPENDITURES	**178,905**	**-**	**-**	**-**	**-**	**178,905**

FINANCE USE ONLY

REVENUE SOURCES:	**FY25-26**	**FY26-27**	**FY27-28**	**FY28-29**	**FY29-30**	**TOTAL**
Capital Improvement Fund	**163,835**					**163,835**
General Fund Operating	**15,070**					**15,070**
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	**178,905**	**-**	**-**	**-**	**-**	**178,905**

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Stryker Gurney Replacement Plan

Project Start Date	July	1	2025	New	
Project End Date	June	30	2030	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

Fleet Services received notification that the Stryker gurneys have an expected service life of seven years. Seven gurneys purchased in 2015 are beyond the end of recommended service life. This is consistent with the high number of repairs during the last few years on our frontline and reserve systems. Although we have a service agreement covering all systems, older systems have created a significant amount of downtime. Two gurneys are being requested as part of a replacement schedule starting in FY 25/26. The estimated CIP cost in FY 25/26 is $82,583 (includes 8.7% tax and freight). With a scheduled replacement of every other year thereafter, estimated at $42,000 each. The extended ProCare agreements will be budgeted in Fleets Operating Budget.

DESIRED OUTCOMES:

Establish a replacement schedule for the Stryker gurneys, to avoid ambulance downtime to ensure rapid emergency response for our community.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

We will continue with the status quo of using our Stryker ProCare agreement for as long as the gurneys are still maintainable.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Equipment & Furniture	82,583		42,000		42,000	166,583
Maintenance Contract	15,070		7,535		7,535	30,139
						-
						-
						-
TOTAL PROJECT EXPENDITURES	97,653	-	49,535	-	49,535	196,722

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	82,583		42,000		42,000	166,583
General Fund Operating	15,070		7,535		7,535	30,139
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	97,653	-	49,535	-	49,535	196,722

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Station 332 Hot Water and Bay Heat Improvement

Project Start Date	July	1	2026	New	
Project End Date	September	30	2027	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

Correct deficiencies in the station's hot water and bay heating systems by reconfiguring the solar supported hot water system and installing natural gas radiant heaters for a total cost of $178,500. Estimated costs: Engineering - $15k; Remove mechanical room existing solar thermal infrastructure - $5k; Install two 100-gallon standard residential hot water heaters - $15k; Install the correct sized solar thermal preheat tank to supply hot/warm makeup water - $20k; Install a control system to manage the solar thermal system - $15k; Remove existing hydronic loops and bay heaters - $10k; Install appropriately sized natural gas radiant tube heaters in bay - $40k; Provide natural gas service to facility - $30k; Install natural gas infrastructure to kitchen, mechanical room, and bay - $20k; and a 5% inflation adjustment totaling $8,500.

DESIRED OUTCOMES:

To provide reliable, functional bay heating and station domestic hot water. To allow future appliance replacements to be supported by natural gas. Reduced monthly utility expenses.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The station does not presently have bay heating. In the event of very cold weather temporary heating may need to be installed. The station's solar thermal system is presently not providing any hot water which increases monthly utility costs.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Buildings & Improvements	178,500					178,500
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	178,500	-	-	-	-	178,500

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	178,500					178,500
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	178,500	-	-	-	-	178,500

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Design/Engineering for Future Station Builds

Project Start Date	July	1	2027	New	YES
Project End Date	June	30	2028	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

To provide a Bond Committee with accurate information regarding the cost of building Stations 340 and 342, Engineering and Design Plans will be required.

DESIRED OUTCOMES:

To obtain the Engineering and Design Plans that will enable the District to move forward with a bond proposal to fund the construction of Stations 340 and 342.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

Develop and execute strategies for overseeing the organization's future growth by leveraging partnerships and engagement with community collaborators and stakeholders.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The District will be unable to accurately estimate the cost of building the new stations, and the Bond Committee will not have the information needed to determine the necessity of a bond issuance.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Engineering & Architectural	500,000					500,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	500,000	-	-	-	-	500,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	500,000		-			500,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	500,000	-	-	-	-	500,000

Project Name:	Network Infrastructure Replacement

Project Start Date	July	1	2024	New	
Project End Date	October	31	2027	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

This project will proactively replace the District's network infrastructure equipment before reaching end of life and end of support deadlines. Starting the second year of the project, the District will have in operation (8) Cisco 2960 24-Port switches and (10) Cisco 2960 48-Port switches. The Cisco 2960 remains essential for the connectivity and transport of communications. Support will no longer be provided for these switches after 10/31/2027, which means we will no longer receive critical security updates from Cisco. After 1/31/2027, the (4) switches that provide the District's Storage Area Network (SAN) connectivity will enter end of life/end of support status. After 4/30/2029 we will no longer receive support for (2) model switches that provide core network connectivity. The estimates include current individual unit pricing with an inflationary adjustment.

DESIRED OUTCOMES:

Technical Services will replace network switches over the course of four years of the CIP that commenced in fiscal year 24/25. The deployment timeline will be prioritized based on end of support dates and business continuity analysis. Quantity 8 of Cisco 9200 24-Port switch, $52,900 (Qty 1 in year 25/26, Qty 5 in year 26/27, Qty 2 in year 27/28). Quantity 10 of Cisco 9200 48-Port switch, $112,000 (Qty 2 in year 25/26, Qty 8 in year 26/27). Quantity 2 of Cisco C9500-24Y4C-A switch, $46,000 (Qty 2 in year 25/26). Quantity 4 of Cisco Nexus 9300 24p 1/10/25G SAN switches, $142,000 (Qty 4 in year 27/28).

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

The District will have no other choice but to use unsupported network infrastructure that has been operating continuously with ages exceeding 18 years.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Computers & Software	72,500	125,000	155,400			352,900
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	72,500	125,000	155,400	-	-	352,900

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	72,500	125,000	155,400			352,900
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	72,500	125,000	155,400	-	-	352,900

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Expansion of Fleet Building to Combine Essential Services

Project Start Date	June	1	2028	New	
Project End Date	July	30	2030	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

Project consists of expanding the Fleet building and consolidating Essential Services to include Fleet, Facilities, Warehouse, and the Equipment Services Center. This project would improve efficiency and workflow in Essential Services and provide capacity for growth. Currently these divisions are spread across the District in four different locations. The cost estimate of $3,400,000 is based on recent construction costs and estimated costs per square foot of similar projects. The District would need to seek a bond authorization from the community to fund the construction costs on this consolidation. The co-location of Essential Services functions could allow the District to sell other property no longer necessary due to the consolidation.

DESIRED OUTCOMES:

Create greater financial efficiencies and ensure financial sustainability and responsibility by consolidating all essential services functions to one location. Increasing communication, collaboration, and teamwork within Essential Services.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

Innovate to provide the highest quality services to meet our mission.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Essential Services will continue operations throughout the four locations scattered across the District. This option will hinder communication, cost effectiveness, efficiency, and growth.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Buildings & Improvements				1,700,000	1,700,000	3,400,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	-	-	-	1,700,000	1,700,000	3,400,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
General Obligation Bonds				850,000	850,000	1,700,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	-	-	-	850,000	850,000	1,700,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Fire Station 340 Construction

Project Start Date	July	1	2029	New	YES
Project End Date	June	30	2031	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

Due to tremendous growth within the District, the construction of Fire Station 340 has become necessary to maintain the level of care required by our certifying agencies. Station 340 will be located at Twin Peaks and Interstate 10. This area is slated for a mixed-use development. This will be a heavy special operations station with a pumper and ladder apparatus. The District would need to seek a bond authorization from the community to fund the construction, and apparatus costs. Based on the current construction costs of $1,000 per square foot, the estimated building cost is $14 million. The total excludes the 3.4 million cost of new apparatus which are listed in a separate bond funded project, and funding for furniture and equipment which will be provided by a Capital Reserve Fund allocation.

DESIRED OUTCOMES:

Construction of a new fire station to meet the coverage demands of our growing community.

STRATEGIC PLAN GOALS:

Develop and execute strategies for overseeing the organization's future growth by leveraging partnerships and engagement with community collaborators and stakeholders.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Increased response times would have detrimental impact on meeting our mission of saving lives, protecting property, and caring for our community.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Buildings & Improvements					8,400,000	8,400,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	-	-	-	-	8,400,000	8,400,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
General Obligation Bonds					8,400,000	8,400,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	-	-	-	-	8,400,000	8,400,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Apparatus - Aerial Platform & Engine Station 340

Project Start Date	July	1	2028	New	YES
Project End Date	June	30	2030	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

Due to tremendous growth within the District, the construction of Fire Station 340 has become necessary to maintain the level of care required by our certifying agencies. Station 340 will be located at Twin Peaks and Interstate 10. This area is slated for a mixed-use development. This will be a heavy special operations station and will require the purchase of an aerial platform apparatus and engine. Due to the extended period of ordering and receiving custom apparatus, the District would need to obligate funds for the purchase before completion of station 340. Cost is based on the apparatus ordered in 2023, with an inflation adjustment.

DESIRED OUTCOMES:

Obtain the necessary apparatus for a new fire station to meet the coverage demands of our growing community.

STRATEGIC PLAN GOALS:

Develop and execute strategies for overseeing the organization's future growth by leveraging partnerships and engagement with community collaborators and stakeholders.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Increased response times would have detrimental impact on meeting our mission of saving lives, protecting property, and caring for our community.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles				2,300,000		2,300,000
Vehicles				1,100,000		1,100,000
						-
						-
						-
TOTAL PROJECT EXPENDITURES	-	-	-	3,400,000	-	3,400,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
General Obligation Bonds				3,400,000		3,400,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	-	-	-	3,400,000	-	3,400,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Station 331 Demolition and Rebuild

Project Start Date	July	1	2028	New	
Project End Date	June	30	2030	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:
Station 331 was acquired in 1996 when the District took over fire service in the Flowing Wells area. This is the busiest station and second oldest station in the District. This station does not meet the current standards of a modern fire station, and a remodel solution that adheres to building compliance regulations has not been realized. Demolishing the existing building and building a new station to meet current standards is the best option for overall compliance alignment. The District would seek bond authorization from the community to fund the demolition and construction costs. The estimated cost to rebuild Station 331 is approximately $14,000,000. Any current furniture & equipment in good condition will not be replaced. The construction estimate is based on current per square foot costs of $1,000/psf.

DESIRED OUTCOMES:
Demolish, reconstruct, furnish, and equip Station 331 to ensure the health, safety, and well-being of the first responders assigned to the station.

STRATEGIC PLAN GOALS:
Enhance and promote the organization's mental, physical, and occupational health, wellness and safety.
Develop and execute strategies for overseeing the organization's future growth by leveraging partnerships and engagement with community collaborators and stakeholders.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:
Station 331 in its current condition will continue to have increased maintenance costs, which are only serving as a stop-gap measure to the larger issues. Station 331 responders are working and living in a station that does not meet the current standards of a modern fire station.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Buildings & Improvements				8,400,000	5,600,000	14,000,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	-	-	-	8,400,000	5,600,000	14,000,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
General Obligation Bonds				8,400,000	5,600,000	14,000,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	-	-	-	8,400,000	5,600,000	14,000,000

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	**Fire Station 342 Land and Construction**

Project Start Date	**July**	**1**	**2028**	**New**	**YES**
Project End Date	**June**	**30**	**2030**	**Replacement**	

PROJECT DESCRIPTION & OPERATING IMPACT:

Due to tremendous growth within the District, it has become necessary to assess the location and construction of Station 342 to maintain the level of response required by our certifying agencies. The location of Station 342 is undetermined but is needed in the service area west of the Administration building. This station will be a light station with an engine. The District would need to seek a bond authorization from the community to fund the land acquisition, construction, and apparatus costs. The estimated cost of land for this station is $750,000. Based on current construction costs, $1,000 per square foot, the estimated cost to build is $9 million. The total excludes the $1.1 million cost of new apparatus, which is listed in a separate bond funded project, and funding for furniture and equipment which will be provided by a Capital Reserve Fund allocation.

DESIRED OUTCOMES:

Construct a new fire station to meet the coverage demands of our growing community.

STRATEGIC PLAN GOALS:

Develop and execute strategies for overseeing the organization's future growth by leveraging partnerships and engagement with community collaborators and stakeholders.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Increased response times would have detrimental impact on meeting our mission of saving lives, protecting property, and caring for our community.

PROJECT EXPENDITURES:	**FY25-26**	**FY26-27**	**FY27-28**	**FY28-29**	**FY29-30**	**TOTAL**
Land & Improvements				**750,000**		**750,000**
Buildings & Improvements					**9,000,000**	**9,000,000**
						-
						-
						-
TOTAL PROJECT EXPENDITURES	**-**	**-**	**-**	**750,000**	**9,000,000**	**9,750,000**

FINANCE USE ONLY

REVENUE SOURCES:	**FY25-26**	**FY26-27**	**FY27-28**	**FY28-29**	**FY29-30**	**TOTAL**
General Obligation Bonds				**750,000**	**9,000,000**	**9,750,000**
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	**-**	**-**	**-**	**750,000**	**9,000,000**	**9,750,000**

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Engine Station 342

Project Start Date	July	1	2028	New	YES
Project End Date	June	30	2029	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

Due to tremendous growth within the District, it has become necessary to a new Station. The location of Station 342 is undetermined but is needed in the service area west of the Administration building. This station will be a light station with one engine. The District would need to seek a bond authorization from the community to fund the construction, and apparatus costs. Due to the long build times of custom apparatus, the engines would need to ordered in advance of the construction of the stations, to ensureit is ready for service when the new station is operational. Cost is based on the Engines ordered in 2023, with an inflation adjustment.

DESIRED OUTCOMES:

Obtain the necessary apparatus for two new fire stations to meet the coverage demands of our growing community.

STRATEGIC PLAN GOALS:

Develop and execute strategies for overseeing the organization's future growth by leveraging partnerships and engagement with community collaborators and stakeholders.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Increased response times would have detrimental impact on meeting our mission of saving lives, protecting property, and caring for our community.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles				1,100,000		1,100,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	-	-	-	1,100,000	-	1,100,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
General Obligation Bonds				1,100,000		1,100,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	-	-	-	1,100,000	-	1,100,000

NORTHWEST FIRE DISTRICT
CIP Projects Overview Reserve Fund FY 26-30

Capital Reserve Fund 450

	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	Total
Sources						
Beginning Fund Balance	$ 2,316,311	$ 5,878,189	$ 8,045,949	$ 7,959,351	$ 9,284,812	
Transfer In - Vehicle Replacement Plan	$ 1,784,617	$ 1,873,847	$ 1,609,227	$ 1,689,689	$ 1,576,653	$ 8,534,033
Transfer In - Cardiac Monitors	$ 336,167	$ 336,167	$ 336,167	$ 336,167	$ 336,167	$ 1,680,835
Transfer In - SCBA Equipment	$ 623,996	$ 623,996	$ 623,997	$ -		$ 1,871,989
Transfer In - Future Station Build	$ 667,098	$ -	$ -	$ -	$ -	$ 667,098
Transfer In - Pavement Replacement	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 1,500,000	$ 2,100,000
Total Revenue	$ 3,561,878	$ 2,984,010	$ 2,719,391	$ 2,175,856	$ 3,412,820	$ 14,853,955
Total Resources	$ 5,878,189	$ 8,862,199	$ 10,765,340	$ 10,135,207	$ 12,697,632	
Uses						
Vehicle Replacement Plan	$ -	$ 666,250	$ -	$ 700,395	$ 2,319,667	$ 3,686,312
Cardiac Monitors	$ -	$ -	$ -	$ -	$ 1,930,835	$ 1,930,835
SCBA Equipment	$ -	$ -	$ 2,655,989	$ -	$ -	$ 2,655,989
Future Station Build	$ -	$ -	$ -	$ -	$ 1,011,643	$ 1,011,643
Pavement Replacement	$ -	$ 150,000	$ 150,000	$ 150,000	$ 150,000	$ 600,000
Total	**$ -**	**$ 816,250**	**$ 2,805,989**	**$ 850,395**	**$ 5,412,145**	**$ 9,884,779**
Ending Fund Balance	**$ 5,878,189**	**$ 8,045,949**	**$ 7,959,351**	**$ 9,284,812**	**$ 7,285,487**	

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Vehicle Replacement Plan (revised)

Project Start Date	July	1	2025	New	
Project End Date	June	31	2030	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

Modified Vehicle Replacement Plan, originally approved in FY 23-24. The plan indicates total FY25-26 capital fund requirements of $2,933,617. The plan modification was necessary to incorporate 2 ladder trucks, 3 ambulances, and 4 engines that have been ordered or received. The plan required additional modification to include the addition of five code 3 vehicles that were previously leased. The Vehicle Replacement Plan requirements that will be transferred to the Capital Reserve Fund to enable future apparatus purchases is $1,784,617. This amount does not include $499,000 for the five code 3 vehicles, and $650,000 for 2 ambulances that are requested in separate projects.

DESIRED OUTCOMES:

It is desired that the Vehicle Replacement Program be fully funded to ensure vehicles are able to be ordered and replaced according to schedule.

STRATEGIC PLAN GOALS:

Innovate to provide the highest quality services to meet our mission.

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

There is a chance that by not following a replacement plan, the District will be burdened with aged equipment or even larger expenditures.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Vehicles	1,784,617	1,873,847	1,609,227	1,689,689	1,576,653	8,534,034
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	1,784,617	1,873,847	1,609,227	1,689,689	1,576,653	8,534,034

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	1,784,617	1,873,847	1,609,227	1,689,689	1,576,653	8,534,033
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	1,784,617	1,873,847	1,609,227	1,689,689	1,576,653	8,534,033

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	**Cardiac Monitor Replacement Plan**

Project Start Date	**July**	**1**	**2023**	**New**	
Project End Date	**June**	**30**	**2030**	**Replacement**	**YES**

PROJECT DESCRIPTION & OPERATING IMPACT:

The cardiac monitors purchased in 2022 have a seven-year lifespan. This replacement plan will provide current and reserve funding to purchase twenty-five new cardiac monitors no later than 2030 to ensure the replacement of monitors before the end-of-life cycle. The recent price quote dated December 12, 2024, shows the cost to be $60,515 per monitor, including trade in. An annual inflationary increase of 5% has been included in the total project cost. The total estimated revised project cost for the 2030 purchase of the monitors is $1,512,859 (does not include the non-capital cost of $63,500 for a 5-year hosted subscription for all units). In FY23/24 $250,000 was transferred from capital funds to the Cardiac Monitor Capital Reserve Fund leaving an unfunded estimated balance of $1,680,835.

DESIRED OUTCOMES:

Replacement of twenty-five cardiac monitors in fiscal year 2029-2030.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Failure to upgrade the cardiac monitors within the manufacturers recommended life span could result in negative outcomes in patient care and service due to equipment inoperability.

PROJECT EXPENDITURES:	**FY25-26**	**FY26-27**	**FY27-28**	**FY28-29**	**FY29-30**	**TOTAL**
Equipment & Furniture	**336,167**	**336,167**	**336,167**	**336,167**	**336,167**	**1,680,835**
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	**336,167**	**336,167**	**336,167**	**336,167**	**336,167**	**1,680,835**

FINANCE USE ONLY

REVENUE SOURCES:	**FY25-26**	**FY26-27**	**FY27-28**	**FY28-29**	**FY29-30**	**TOTAL**
Capital Improvement Fund	**336,167**	**336,167**	**336,167**	**336,167**	**336,167**	**1,680,835**
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	**336,167**	**336,167**	**336,167**	**336,167**	**336,167**	**1,680,835**

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	SCBA Air Pack/Face Mask/Cylinder Replacement Program

Project Start Date	July	1	2023	New	
Project End Date	June	30	2028	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

Continuation of funding for the FY23-24 approved SCBA Air Pack/Face Mask/Cylinder Replacement Program. Most of the District's SCBA cylinders will expire in 2028. This provides an opportunity to replace all SCBA components at once to ensure conformity and compliance with industry standards. The recent price quote dated December 17, 2024, to replace all SCBA air packs, face masks, and cylinders is $2,294,343. An annual inflationary increase of 5% has been included in the total project cost. The total estimated revised project cost for the 2028 purchase of SCBA equipment is $2,655,989. Transfers totaling $784,000 are reserved for this purchase. The total remaining estimated funds required for this project are $1,871,989.

DESIRED OUTCOMES:

Purchase updated SCBA equipment in fiscal year 2027-2028 to replace SCBA air packs, face masks, and cylinders District-wide.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

Enhance and promote the organization's mental, physical, and occupational health, wellness and safety.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Failure to upgrade the SCBA equipment within the manufacturer's recommended life span could result in negative outcomes to member's health and safety.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Equipment & Furniture	623,996	623,996	623,997			1,871,989
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	623,996	623,996	623,997	-	-	1,871,989

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	623,996	623,996	623,997			1,871,989
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	623,996	623,996	623,997	-	-	1,871,989

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Future Station Build Needs Non-Bond (Transfer to Reserve)

Project Start Date	July	1	2025	New	YES
Project End Date	June	30	2026	Replacement	

PROJECT DESCRIPTION & OPERATING IMPACT:

As the District continues to grow and develop, the need to build a new station in the next 4 years will be required to continue to meet our mission and care for our community and continue to provide good response times. In maintaining a combined tax rate of $3.2042, the $.0209 the bond service rate is decreasing would be added to the Operating Tax Rate. The revenue generated from the $.0378 would be dedicated to items that are required to outfit a station, but not paid by bond funds. This would generate approximately $667,098 to set aside in a reserve fund to be prepared for the next new station to be built. As debt is issued, we would strive to maintain the same combined rate of $3.2042 so there would be no impact to the taxpayer.

DESIRED OUTCOMES:

Continue to meet the mission while growing with our community.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Could delay the ability to construct a new station in growing areas of the District causing longer than normal response times.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Equipment & Furniture	667,098					667,098
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	667,098	-	-	-	-	667,098

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Tax Levy	667,098					667,098
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	667,098	-	-	-	-	667,098

Northwest Fire District Five-Year Capital Improvement Plan
Project Profile

Project Name:	Pavement Replacement (Transfer to Reserve)

Project Start Date	July	1	2025	New	
Project End Date	June	30	2030	Replacement	YES

PROJECT DESCRIPTION & OPERATING IMPACT:

The Northwest Fire District's Facilities Services Division maintains nineteen District buildings. Each of these buildings has asphalt paving for building access and or parking. Asphalt replacement is essential in maintaining District buildings both for functionality and safety. With a designated capital funding source of $150,000 each year, the District can systematically replace asphalt as needed throughout the District. These funds will be transferred to the Capital Reserve Fund and be used as necessary to complete projects.

DESIRED OUTCOMES:

Proactively plan for and provide sufficient funds each year to ensure asphalt paving can be replaced as needed.

STRATEGIC PLAN GOALS:

Demonstrate responsible and transparent stewardship of organizational resources.

CONSEQUENCES OF NOT COMPLETING THE PROJECT:

Without a plan to systematically replace asphalt paving, financial obligations in future years will be significant and possibly unplanned.

PROJECT EXPENDITURES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Buildings & Improvements	150,000	150,000	150,000	150,000	150,000	750,000
						-
						-
						-
						-
TOTAL PROJECT EXPENDITURES	150,000	150,000	150,000	150,000	150,000	750,000

FINANCE USE ONLY

REVENUE SOURCES:	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	TOTAL
Capital Improvement Fund	150,000	150,000	150,000	150,000	150,000	750,000
						-
						-
OTHER SOURCES:						-
TOTAL PROJECT REVENUES	150,000	150,000	150,000	150,000	150,000	750,000

Northwest Fire District
CIP Projects Overview Wildland Fund FY 26-30

Wildland Fund 200

	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	Total
Sources						
Beginning Fund Balance	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	
State Land Fires*	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000
Total Revenue	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000
Total Resources	$ 1,250,000	$ 1,250,000	$ 1,250,000	$ 1,250,000	$ 1,250,000	
Uses						
Operating Expenses & Personnel	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 750,000	$ 3,750,000
Total	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 750,000**	**$ 3,750,000**
Ending Fund Balance	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	**$ 500,000**	

*State Land Fire Revenue is determined by how many state wildfires the District responds to; the estimate is based on a historical average.