NORTHWEST FIRE DISTRICT

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

FOR FISCAL YEARS ENDING JUNE 30, 2022 – JUNE 30, 2026

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CAPITAL IMPROVEMENT PROGRAM (CIP) OVERVIEW / PROCESS

Capital Project Planning

The Northwest Fire District utilizes a formal practice to perform an annual review of the multi-year Capital Improvement Program (CIP). As a primary management decision making tool for the District, the CIP formally depicts those capital projects, be it new or replacement, that have been determined to have a high project priority. High priority capital projects are those that have been assessed to be vital in maintaining District infrastructure as well as continuing delivery of quality fire-rescue services to the community.

The District views capital expenditures at a two-tier level, that is, certain nominal capital asset expenditures will be budgeted in the normal departmental operating budget process while other types of significant capital project expenditures are to be included in the multi-year CIP.

> *Capital Project Definition:* Through its adopted financial policies, the District has defined a capital project as one expected to have an estimated useful life greater than ten years and an estimated cost of $50,000 or more. Capital projects include the purchase of land, construction / purchase / or major renovation of buildings, and purchase of fire-rescue equipment and vehicles. Capital projects typically have one or more of the following characteristics: (1) expenditures which take place over one or more years, requiring continuing funding sources beyond a single fiscal year; (2) various funding resources including debt; (3) a systematic acquisition over an extended period of time, and; (4) scheduled replacement of physical assets.

In conjunction with performing an annual assessment of the District's capital improvement needs, a schedule is updated annually for the replacement of its non-infrastructure capital assets. Asset replacement is primarily predicated on asset condition and useful life cycle. Within the funding resources available each fiscal year, the District will replace these assets according to the aforementioned schedule.

CIP OVERVIEW / PROCESS (Continued)

Although District capital projects are scheduled for a five-year plan, only those projects during the first year of the plan are adopted as part of the District's annual budget. The remaining years within the District's CIP serve as a guide for future planning and are subject to annual review and modification in subsequent years.

Capital Financing Plan

The District utilizes a combination of funding sources for financing its capital program. Primary to the District's capital plan is the establishment and maintenance of a Capital Projects Reserve Fund for the specific purpose of accumulating funds for future capital expenditures and thus maximizing the pay-as-you-go method of financing. Additional funding sources that can be utilized include outside revenues, tax levy revenues, grants, capital project fund balances, lease purchase or other debt instruments, and general obligation bonds. In conjunction with the District's annual CIP review and update, extensive analysis of funding resources is performed to ensure capital project expenditure requirements are adequately funded over the five-year plan. Given the unpredictable nature of projecting CIP project costs, project contingency costs where appropriate are included in determining total funding sources required for project completion.

Impact on the Operating Budget

Although the District prepares a separate Capital Budget from the Operating Budget, the two budgets are linked. The completion of certain capital projects is the beginning of recurring costs for the operating budget. These recurring costs can include staffing, operating, and maintenance costs associated with new facilities. Debt service payments are not included because they typically are repaid utilizing a separate levy from that which funds operations. Each individual capital project is evaluated for the impact of recurring costs on the operating budget and the calculated cost impact is included in the five-year plan. These costs are reflected on the individual capital project profiles which are contained in the CIP Project Profile Schedules in this document.

CIP OVERVIEW / PROCESS (Continued)

CIP Process

Typically, in mid-fall the District CIP process begins with the District CIP Project Officer sending out a request for potential CIP project submittals with an associated deadline. Once the deadline has passed and all potential projects have been submitted, an evaluation and scoring committee is convened to prioritize the projects. Projects are prioritized based upon the following criteria: 1) Addresses Safety Mandates, 2) Addresses Legal Mandates, 3) Aligned with Strategic Plan, 4) Long-term Value, 5) Short-term Value, 6) Enhances Service, 7) Enhances Employee Conditions, 8) Maintains Current Service Level, 9) Creates Future Budget Savings.

After prioritizing projects, the schedule and supporting documentation are forwarded to the CIP Executive Evaluation Committee for final review and prioritization. Careful analysis is made of how capital project expenditures are calculated, available funding/resource capacity, potential cost impacts on the operating budget, and financing sources to be utilized.

At this point in the process, a recommended CIP five-year plan is publicly presented to the District Fire Board for an initial review and consideration session. The primary purpose of this session is to have the District Fire Board examine CIP project priorities, expenditure outlays, funding sources, and operating budget impacts. Further meetings may be scheduled by the District Fire Board to further discuss recommended projects and make revisions/additions based on Board priorities and public concerns. The process culminates when the Board formally adopts the Capital Improvements Program. As previously addressed, those CIP projects included in the first year of the plan are adopted as part of the Districts overall annual budget.

Capital Improvement Fund 400

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	Total
Sources						
Beginning Fund Balance	$ 11,853,000	$ 1,600,400	$ 2,782,404	$ 2,806,228	$ 2,685,290	$ 2,668,143
Communication contract	$ 101,000	$ 101,000	$ 101,000	$ 101,000	$ 101,000	$ 505,000
Investment income	$ 59,265	$ 16,004	$ 27,824	$ 28,062	$ 26,853	$ 158,008
Debt Proceeds						$ -
Transfer In	$ 1,700,000	$ 1,700,000	$ 1,700,000	$ 1,750,000	$ 1,800,000	$ 8,650,000
Total Revenue	$ 1,860,265	$ 1,817,004	$ 1,828,824	$ 1,879,062	$ 1,927,853	$ 9,313,008
Total Resources	$ 13,713,265	$ 3,417,404	$ 4,611,228	$ 4,685,290	$ 4,613,143	$ 26,427,187
Uses						
Administration Building	$ 10,700,000	$ -	$ -	$ -	$ -	$ 10,700,000
HVAC	$ -	$ 135,000	$ 105,000	$ 150,000	$ 195,000	$ 585,000
Station 31 remodel	$ -	$ -	$ -	$ -	$ 1,300,000	$ 1,300,000
Asphalt Maintenance (TXFR to Reserve)	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000
Training Erosion	$ -	$ 50,000	$ 50,000	$ -	$ -	$ 100,000
Vehicle Replacement	$ -	$ -	$ 1,200,000	$ 1,400,000	$ -	$ 2,600,000
Cardiac Monitors (TXFR to Reserve)	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,250,000
AssetWorks Software - (carryover)	$ 146,000	$ -	$ -	$ -	$ -	$ 146,000
Tire Changing Machine (carryover)	$ 16,865	$ -	$ -	$ -	$ -	$ 16,865
Vehicle Replacement (carryover)	$ 800,000	$ -	$ -	$ -	$ -	$ 800,000
Total	**$ 12,112,865**	**$ 635,000**	**$ 1,805,000**	**$ 2,000,000**	**$ 1,945,000**	**$ 18,497,865**
Ending Fund Balance	**$ 1,600,400**	**$ 2,782,404**	**$ 2,806,228**	**$ 2,685,290**	**$ 2,668,143**	**$ 7,929,322**

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: New Facilities **New_X__ Replacement___**
Start Date: 07/2020 End Date: 06/2022

Project Description: Construct new administration facility to facilitate growth demands and maintain/increase service levels to the community.

Project Justification: Meet response time standards and community expectations.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Requirements Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	9,400,000	-	9,400,000	-	-	-	-	9,400,000	9,400,000
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	1,300,000	1,300,000	-	-	-	-	1,300,000	1,300,000
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	9,400,000	1,300,000	10,700,000	-	-	-	-	10,700,000	10,700,000

Capital Project Funding Source Summary										
District Bond Fund										
General Obligation Bonds	-	9,400,000	-	9,400,000	-	-	-	-	9,400,000	9,400,000
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	9,400,000	-	9,400,000	-	-	-	-	9,400,000	9,400,000
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	-	1,300,000	1,300,000	-	-	-	-	1,300,000	1,300,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	1,300,000	1,300,000	-	-	-	-	1,300,000	1,300,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	9,400,000	1,300,000	10,700,000	-	-	-	-	10,700,000	10,700,000

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: Station 31 Remodel **New_X__ Replacement___**
Start Date: 07/2024 End Date: 06/2025

Project Description: Remodel Station 31

Project Justification: Provide enhanced living conditions, increased security and safety, and greater privacy.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	-	-	-	-	-	-	-	-
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000

Capital Project Funding Source Summary

District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000

Capital Project Impact On Operating Budget

District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: HVAC Replacement New___ Replacement_X__
Start Date: 07/2020 End Date: 06/2025

Project Description: Replace existing HVACs.

Project Justification: As various facilities age, the replacement and repair costs on HVAC systems continue to rise. There are approximately 100 air conditioning units in the District, as well as 40+ evaporative coolers.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	-	-	135,000	105,000	150,000	195,000	585,000	585,000
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	-	-	-	135,000	105,000	150,000	195,000	585,000	585,000

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	-	-	-	135,000	105,000	150,000	195,000	585,000	585,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	135,000	105,000	150,000	195,000	585,000	585,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	-	-	-	135,000	105,000	150,000	195,000	585,000	585,000

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: Training Erosion New___ Replacement_X__
Start Date: 07/2021 End Date: 06/2023

Project Description: Project consists of implementing the corrections that Western Technologies identified in their investigation of the Training site. This project will implement fixes to improve storm water drainage and reduce negative effects of the erosion.

Project Justification: This work needs to be done for safety issues, which if not corrected, could eventually cause future building repairs.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	50,000	50,000	-	-	100,000	100,000
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	-	-	-	-	-	-	-	-
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	-	-	-	50,000	50,000	-	-	100,000	100,000

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	-	-	-	50,000	50,000	-	-	100,000	100,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	50,000	50,000	-	-	100,000	100,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	-	-	-	50,000	50,000	-	-	100,000	100,000

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: Vehicle Replacement Plan **New_X__ Replacement___**
Start Date: 07/2020 End Date: 06/2025

Project Description: For 2020-21, purchase a new engine.

Project Justification: In order to maintain a safe and reliable fleet, vehicles must be replaced on a regular basis.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	-	-	-	-	-	-	-	-
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	800,000	-	800,000	-	1,200,000	1,400,000	1,400,000	4,800,000	4,800,000
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	800,000	-	800,000	-	1,200,000	1,400,000	1,400,000	4,800,000	4,800,000

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	-	800,000	800,000	-	1,200,000	1,400,000	1,400,000	4,800,000	4,800,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	800,000	800,000	-	1,200,000	1,400,000	1,400,000	4,800,000	4,800,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	-	800,000	800,000	-	1,200,000	1,400,000	1,400,000	4,800,000	4,800,000

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: Assetworks Software New_X__ Replacement___
Start Date: 07/2020 End Date: 06/2022

Project Description: New software to track inventory and work orders.

Project Justification: Increased inventory and asset control, accountability, and efficiency.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	-	-	-	-	-	-	-	-
Computers & Software	-	146,000	-	146,000	-	-	-	-	146,000	146,000
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	146,000	-	146,000	-	-	-	-	146,000	146,000

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	146,000	-	146,000	-	-	-	-	146,000	146,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	146,000	-	146,000	-	-	-	-	146,000	146,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	146,000	-	146,000	-	-	-	-	146,000	146,000

Capital Project Impact On Operating Budget							
District General Fund	-	48,933	40,351	41,107	41,923	172,314	172,314
Capital Project Impact Funding Project Totals	-	48,933	40,351	41,107	41,923	172,314	172,314

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: New___ Replacement_X__
Start Date: 07/2020 **End Date:** 06/2022

Project Description: Tire Changing Machine

Project Justification: Current machine is aged and in need of replacement. Safety of personnel, maintenance of assets and accountability

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2018-19 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2019-20	Year 3 FY 2020-21	Year 4 FY 2021-22	Year 5 FY 2022-23	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	16,865	-	16,865	-	-	-	-	16,865	16,865
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	16,865	-	16,865	-	-	-	-	16,865	16,865

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	16,865	-	16,865	-	-	-	-	16,865	16,865
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	16,865	-	16,865	-	-	-	-	16,865	16,865
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	16,865	-	16,865	-	-	-	-	16,865	16,865

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Capital Reserve Fund 450

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	Total
Sources						
Beginning Fund Balance	$ 1,857,493	$ 807,493	$ 257,493	$ 707,493	$ 1,157,493	
Transfer in - Cardiac Monitors	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,250,000
Transfer In - Asphalt replacement	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000
Total Revenue	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 450,000	$ 2,250,000
Total Resources	$ 2,307,493	$ 1,257,493	$ 707,493	$ 1,157,493	$ 1,607,493	
Uses						
Asphalt Maintenance	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000
Cardiac Monitors	$ 1,500,000	$ -	$ -	$ -	$ -	$ 1,500,000
Total	**$ 1,500,000**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ 2,500,000**
Ending Fund Balance	**$ 807,493**	**$ 257,493**	**$ 707,493**	**$ 1,157,493**	**$ 1,607,493**	

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: Asphalt Maintenance **New___ Replacement_X__**
Start Date: 07/2020 End Date: 06/2025

Project Description: Perform preventive maintenance on District parking lots to preserve further degradation of existing asphalt. Also included is a full replacement of Training Center asphalt within the next three years with concrete, being funded by creating a reserve over time.

Project Justification: Maintenance will save the District and its taxpayers money by prolonging the usefulness of the current parking surfaces and thus, keeping the District from having to pay for full replacement.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	-	-	-	-	-	-	-	-
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	-	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	-	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	-	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000	1,000,000

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-

Northwest Fire District Five-Year Capital Improvement Plan

Project Profile

CIP Project Name/ID Code: Cardiac Monitors **New___ Replacement_X__**
Start Date: 07/2021 End Date: 06/2026
Project Description: This project would replace the District's current cardiac monitors, allowing District staff to stay current with technology and continue providing the highest level of service to residents.

Project Justification: The District currently maintains 24 Zoll X-series Heart Monitor/Defibrillators. The current monitors will be 5 years old during FY 20-21. The national average for service life of a heart monitor is between 5-7 years. The entire purchase to replace all of the District monitors is estimated to be $1.5 Million.

Capital Outlay Expenditure Category	Prior FY(s) Project Actuals	Adopted FY 2021-22 Expenditure Carry Forward	New Funds	Year 1 Total	Projected Requirements Year 2 FY 2022-23	Year 3 FY 2023-24	Year 4 FY 2024-25	Year 5 FY 2025-26	Five Year Total	Total Project
Land & Improvements	-	-	-	-	-	-	-	-	-	-
Buildings & Improvements	-	-	-	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-	-	-	-
Utilities	-	-	-	-	-	-	-	-	-	-
Engineering & Architectural	-	-	-	-	-	-	-	-	-	-
Equipment & Furniture	-	-	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000
Computers & Software	-	-	-	-	-	-	-	-	-	-
Vehicles	-	-	-	-	-	-	-	-	-	-
CIP Project Contingency	-	-	-	-	-	-	-	-	-	-
Capital Outlay Project Totals	-	-	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000

Capital Project Funding Source Summary										
District Bond Fund										
2018 General Obligation Bonds	-	-	-	-	-	-	-	-	-	-
Bond Interest	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District Capital Fund										
Capital Reserve Fund	-	-	-	-	-	-	-	-	-	-
Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Short Term Financing	-	-	-	-	-	-	-	-	-	-
Long Term Financing	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
District General Fund										
Tax Levy	-	250,000	-	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000
General Fund Fees	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	250,000	-	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000
District Grant Fund										
100% Match	-	-	-	-	-	-	-	-	-	-
Less Then 100% Match	-	-	-	-	-	-	-	-	-	-
Sub - Total	-	-	-	-	-	-	-	-	-	-
Capital Funding Project Totals	-	250,000	-	250,000	250,000	250,000	250,000	250,000	1,250,000	1,250,000

Capital Project Impact On Operating Budget							
District General Fund	-	-	-	-	-	-	-
Capital Project Impact Funding Project Totals	-	-	-	-	-	-	-